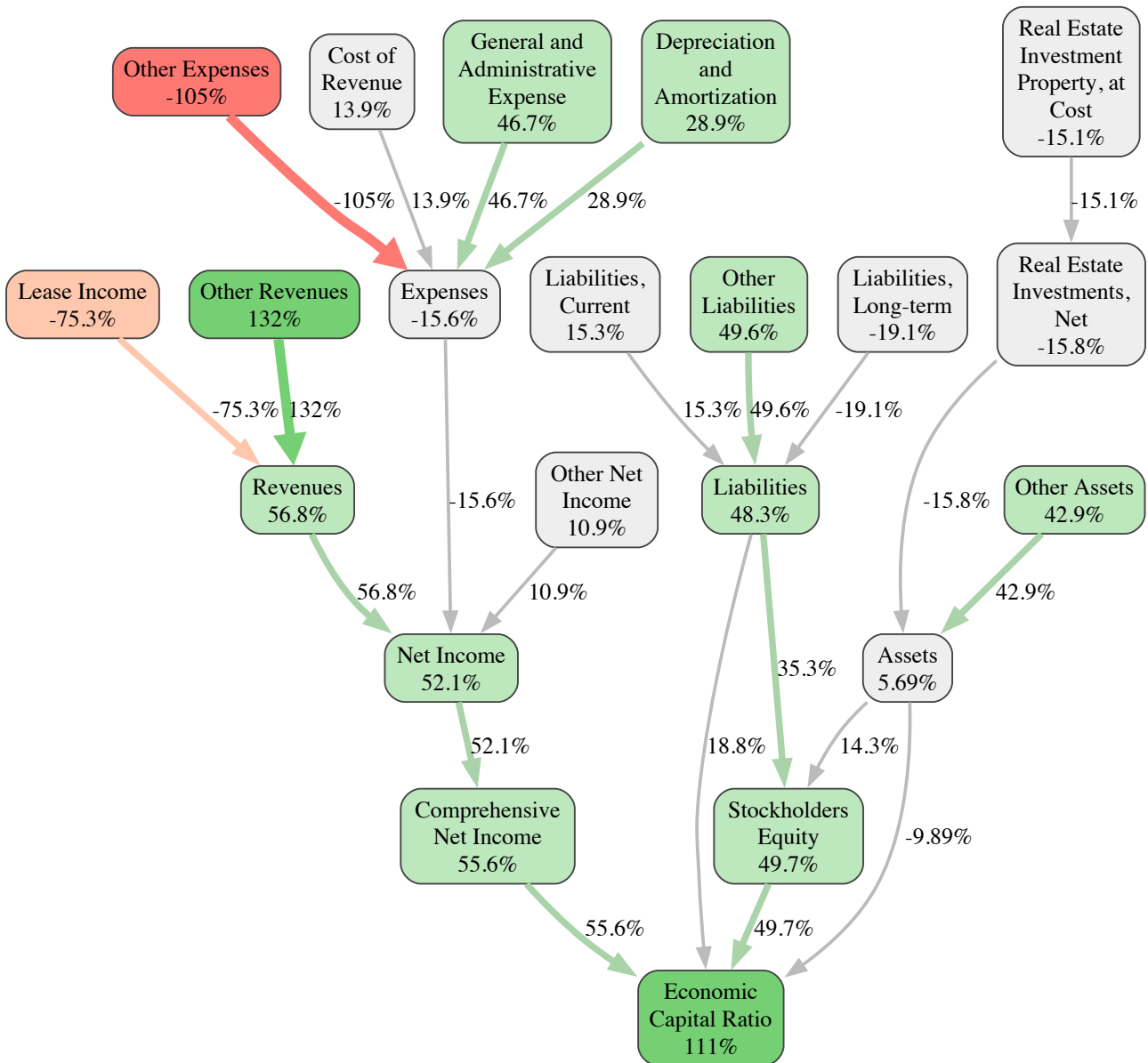




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The relative strengths and weaknesses of Tejon Ranch Co are analyzed with respect to the market average, including all of its competitors. We analyzed all variables having an effect on the Economic Capital Ratio.

The greatest strength of Tejon Ranch Co compared to the market average is the variable Other Revenues, increasing the Economic Capital Ratio by 132% points. The greatest weakness of Tejon Ranch Co is the variable Other Expenses, reducing the Economic Capital Ratio by 105% points.

The company's Economic Capital Ratio, given in the ranking table, is 116%, being 111% points above the market average of 4.4%.

Input Variable	Value in 1000 USD
Cost of Revenue	0
Depreciation and Amortization	0
General and Administrative Expense	0
Goodwill and Intangible Assets	0
Lease Income	0
Liabilities, Current	18,685
Liabilities, Long-term	82,887
Other Assets	439,701
Other Compr. Net Income	706
Other Expenses	53,819
Other Liabilities	3,662
Other Net Income	8,757
Other Real Estate Investments, Net	0
Other Revenues	45,577

Output Variable	Value in 1000 USD
Real Estate Investments, Net	0
Liabilities	105,234
Assets	439,701
Revenues	45,577
Expenses	53,819
Stockholders Equity	334,467
Net Income	515
Comprehensive Net Income	868
Economic Capital Ratio	116%



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Input Variable	Value in 1000 USD
Real Estate Investment Property, Accumulated Depreciation	0
Real Estate Investment Property, at Cost	0