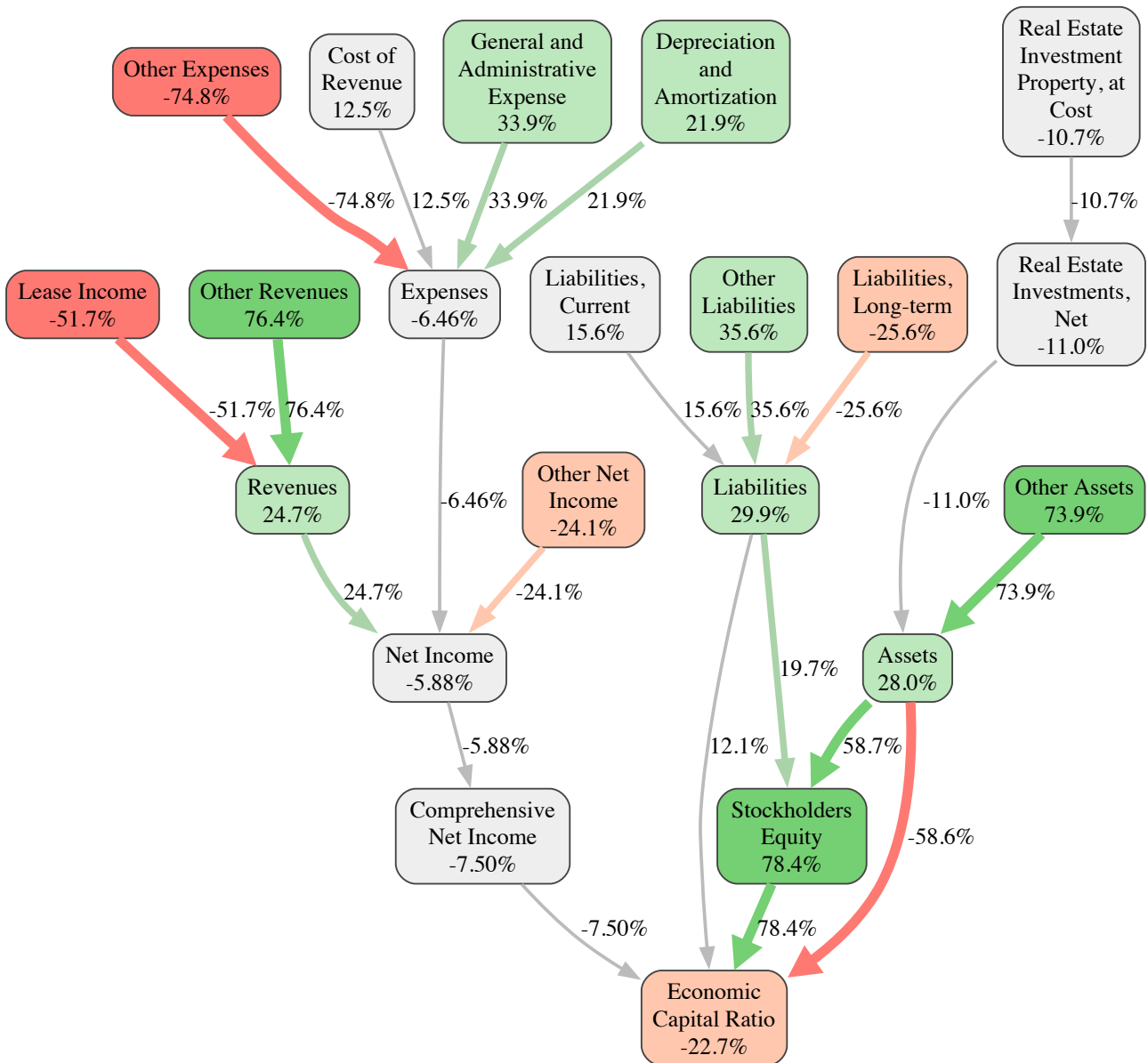




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REAL ESTATE 2018

Tejon Ranch Co
Rank 24 of 55





REAL ESTATE 2018

Tejon Ranch Co
Rank 24 of 55



The relative strengths and weaknesses of Tejon Ranch Co are analyzed with respect to the market average, including all of its competitors. We analyzed all variables having an effect on the Economic Capital Ratio.

The greatest strength of Tejon Ranch Co compared to the market average is the variable Other Revenues, increasing the Economic Capital Ratio by 76% points. The greatest weakness of Tejon Ranch Co is the variable Other Expenses, reducing the Economic Capital Ratio by 75% points.

The company's Economic Capital Ratio, given in the ranking table, is 123%, being 23% points below the market average of 146%.

Input Variable	Value in 1000 USD
Cost of Revenue	0
Depreciation and Amortization	0
General and Administrative Expense	0
Goodwill and Intangible Assets	0
Lease Income	0
Liabilities, Current	10,477
Liabilities, Long-term	77,507
Other Assets	518,199
Other Compr. Net Income	999
Other Expenses	42,078
Other Liabilities	3,405
Other Net Income	4,842
Other Real Estate Investments, Net	0
Other Revenues	35,657

Output Variable	Value in 1000 USD
Real Estate Investments, Net	0
Liabilities	91,389
Assets	518,199
Revenues	35,657
Expenses	42,078
Stockholders Equity	426,810
Net Income	-1,579
Comprehensive Net Income	-1,080
Economic Capital Ratio	123%



REAL ESTATE 2018

Tejon Ranch Co
Rank 24 of 55



Input Variable	Value in 1000 USD
Real Estate Investment Property, Accumulated Depreciation	0
Real Estate Investment Property, at Cost	0