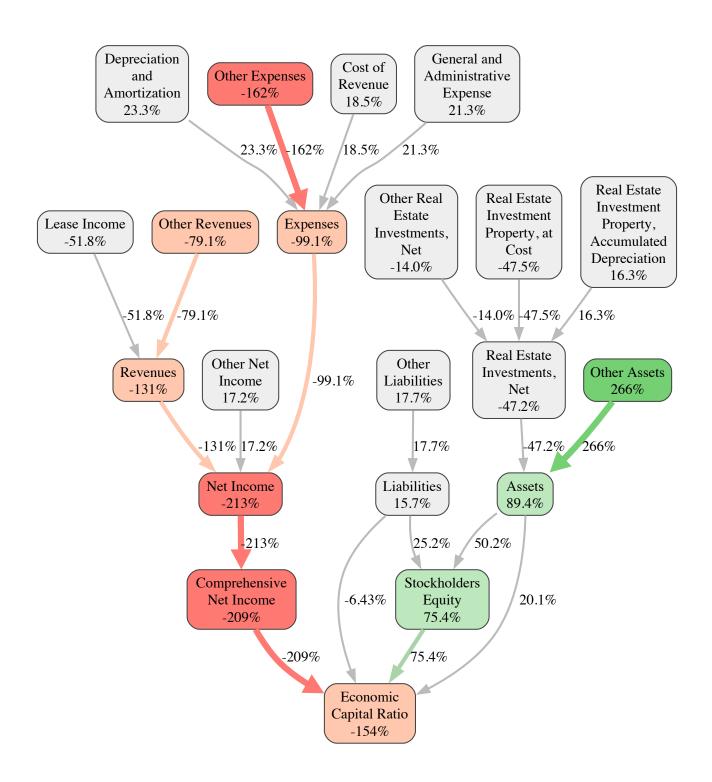


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The relative strengths and weaknesses of Tejon Ranch Co are analyzed with respect to the market average, including all of its competitors. We analyzed all variables having an effect on the Economic Capital Ratio.

The greatest strength of Tejon Ranch Co compared to the market average is the variable Other Assets, increasing the Economic Capital Ratio by 266% points. The greatest weakness of Tejon Ranch Co is the variable Net Income, reducing the Economic Capital Ratio by 213% points.

The company's Economic Capital Ratio, given in the ranking table, is -53%, being 154% points below the market average of 101%.

| Input Variable | Value in 1000 USD |
|------------------------------------|----------------------|
| Cost of Revenue | 0 |
| Depreciation and Amortization | 0 |
| General and Administrative Expense | 0 |
| Goodwill and Intangible Assets | 0 |
| Lease Income | 0 |
| Liabilities, Current | 15,595 |
| Liabilities, Long-term | 62,623 |
| Other Assets | 546,036 |
| Other Compr. Net Income | 2,904 |
| Other Expenses | 59,694 |
| Other Liabilities | 11,307 |
| Other Net Income | 9,423 |
| Other Real Estate Investments, Net | 0 |
| Other Revenues | 0 |

| Output Variable | Value in 1000 USD |
|------------------------------|----------------------|
| Real Estate Investments, Net | 0 |
| Liabilities | 89,525 |
| Assets | 546,036 |
| Revenues | 0 |
| Expenses | 59,694 |
| Stockholders Equity | 456,511 |
| Net Income | -50,271 |
| Comprehensive Net Income | -48,819 |
| Economic Capital Ratio | -53% |





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| Input Variable | Value in 1000 USD |
|--|----------------------|
| Real Estate Investment Property, Accumulated Depreciation | 0 |
| Real Estate Investment Property, at Cost | 0 |

