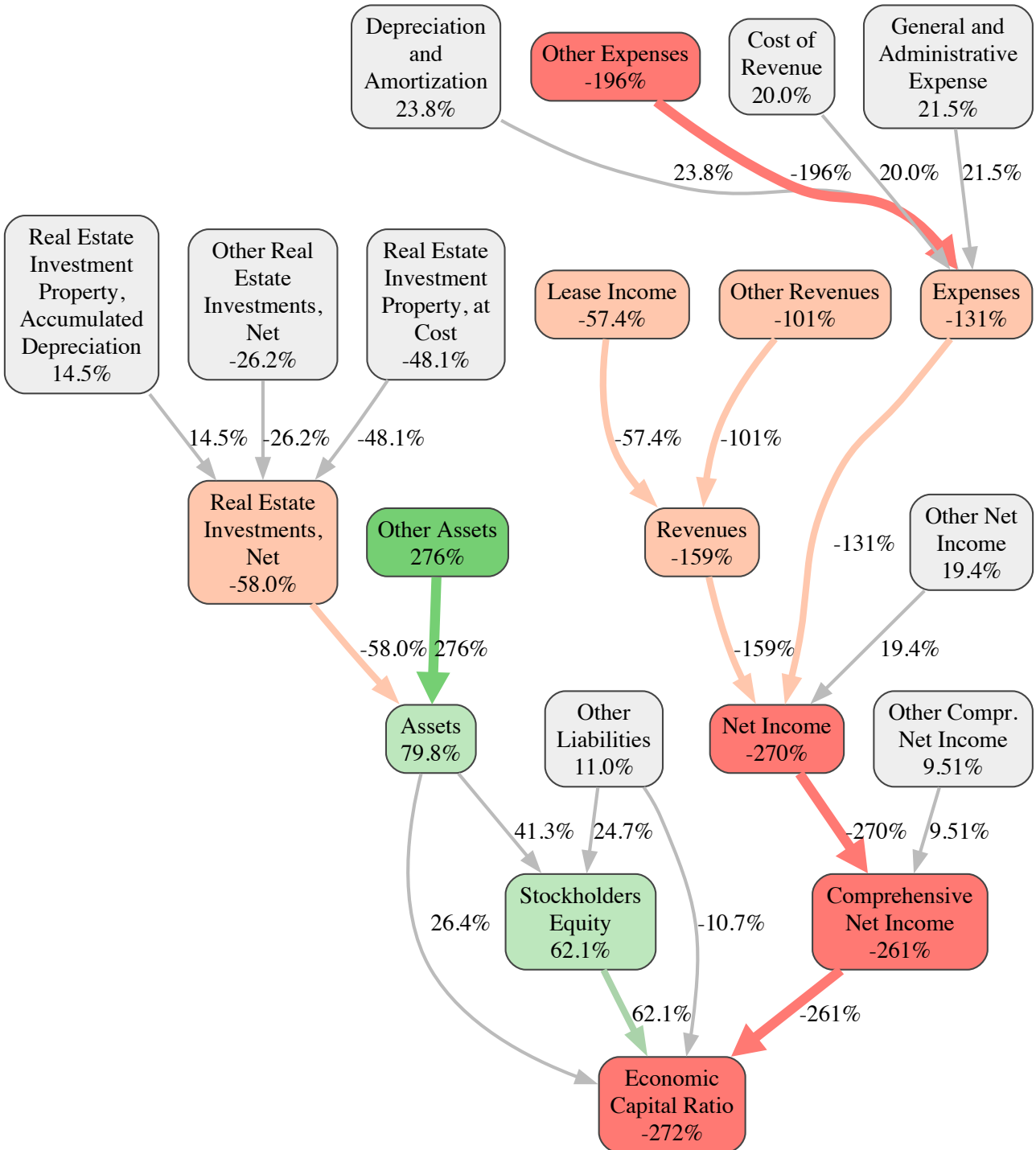




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The relative strengths and weaknesses of Tejon Ranch Co are analyzed with respect to the market average, including all of its competitors. We analyzed all variables having an effect on the Economic Capital Ratio.

The greatest strength of Tejon Ranch Co compared to the market average is the variable Other Assets, increasing the Economic Capital Ratio by 276% points. The greatest weakness of Tejon Ranch Co is the variable Net Income, reducing the Economic Capital Ratio by 270% points.

The company's Economic Capital Ratio, given in the ranking table, is -90%, being 272% points below the market average of 182%.

Input Variable	Value in 1000 USD	Output Variable	Value in 1000 USD
Cost of Revenue	0	Real Estate Investments, Net	0
Depreciation and Amortization	0	Liabilities	89,197
General and Administrative Expense	0	Assets	566,791
Goodwill and Intangible Assets	0	Revenues	0
Lease Income	0	Expenses	72,881
Liabilities, Current	12,029	Stockholders Equity	477,594
Liabilities, Long-term	58,541	Net Income	-63,407
Other Assets	566,791	Comprehensive Net Income	-61,011
Other Compr. Net Income	4,792	Economic Capital Ratio	-90%
Other Expenses	72,881		
Other Liabilities	18,627		
Other Net Income	9,474		
Other Real Estate Investments, Net	0		
Other Revenues	0		



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Input Variable	Value in 1000 USD
Real Estate Investment Property, Accumulated Depreciation	0
Real Estate Investment Property, at Cost	0