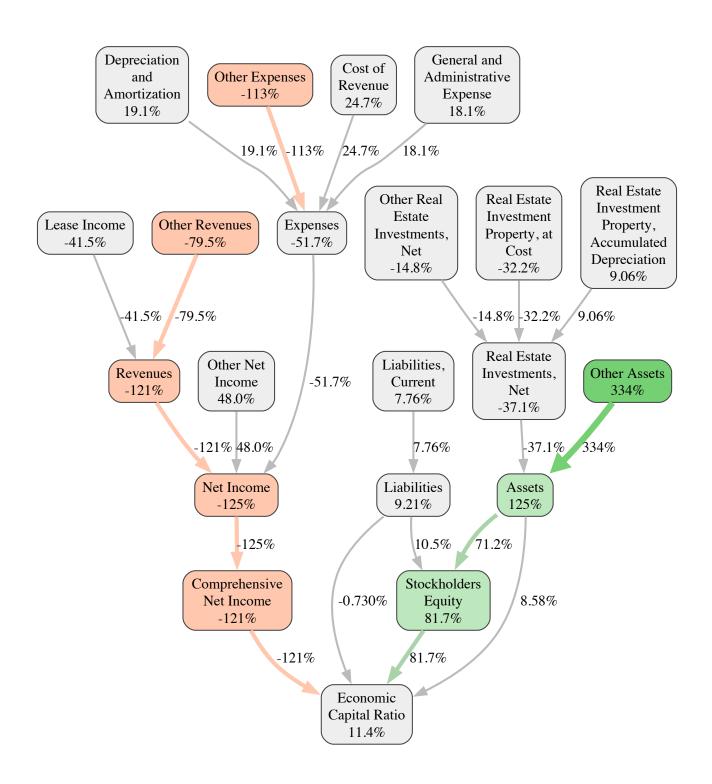


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The relative strengths and weaknesses of Tejon Ranch Co are analyzed with respect to the market average, including all of its competitors. We analyzed all variables having an effect on the Economic Capital Ratio.

The greatest strength of Tejon Ranch Co compared to the market average is the variable Other Assets, increasing the Economic Capital Ratio by 334% points. The greatest weakness of Tejon Ranch Co is the variable Net Income, reducing the Economic Capital Ratio by 125% points.

The company's Economic Capital Ratio, given in the ranking table, is -13%, being 11% points above the market average of -25%.

Input Variable	Value in 1000 USD
Cost of Revenue	0
Depreciation and Amortization	0
General and Administrative Expense	0
Goodwill and Intangible Assets	0
Lease Income	0
Liabilities, Current	11,562
Liabilities, Long-term	15,207
Other Assets	577,523
Other Compr. Net Income	1,857
Other Expenses	50,761
Other Liabilities	67,658
Other Net Income	9,287
Other Real Estate Investments, Net	0
Other Revenues	0

Output Variable	Value in 1000 USD
Real Estate Investments, Net	0
Liabilities	94,427
Assets	577,523
Revenues	0
Expenses	50,761
Stockholders Equity	483,096
Net Income	-41,474
Comprehensive Net Income	-40,546
Economic Capital Ratio	-13%





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Input Variable	Value in 1000 USD
Real Estate Investment Property, Accumulated Depreciation	0
Real Estate Investment Property, at Cost	0

