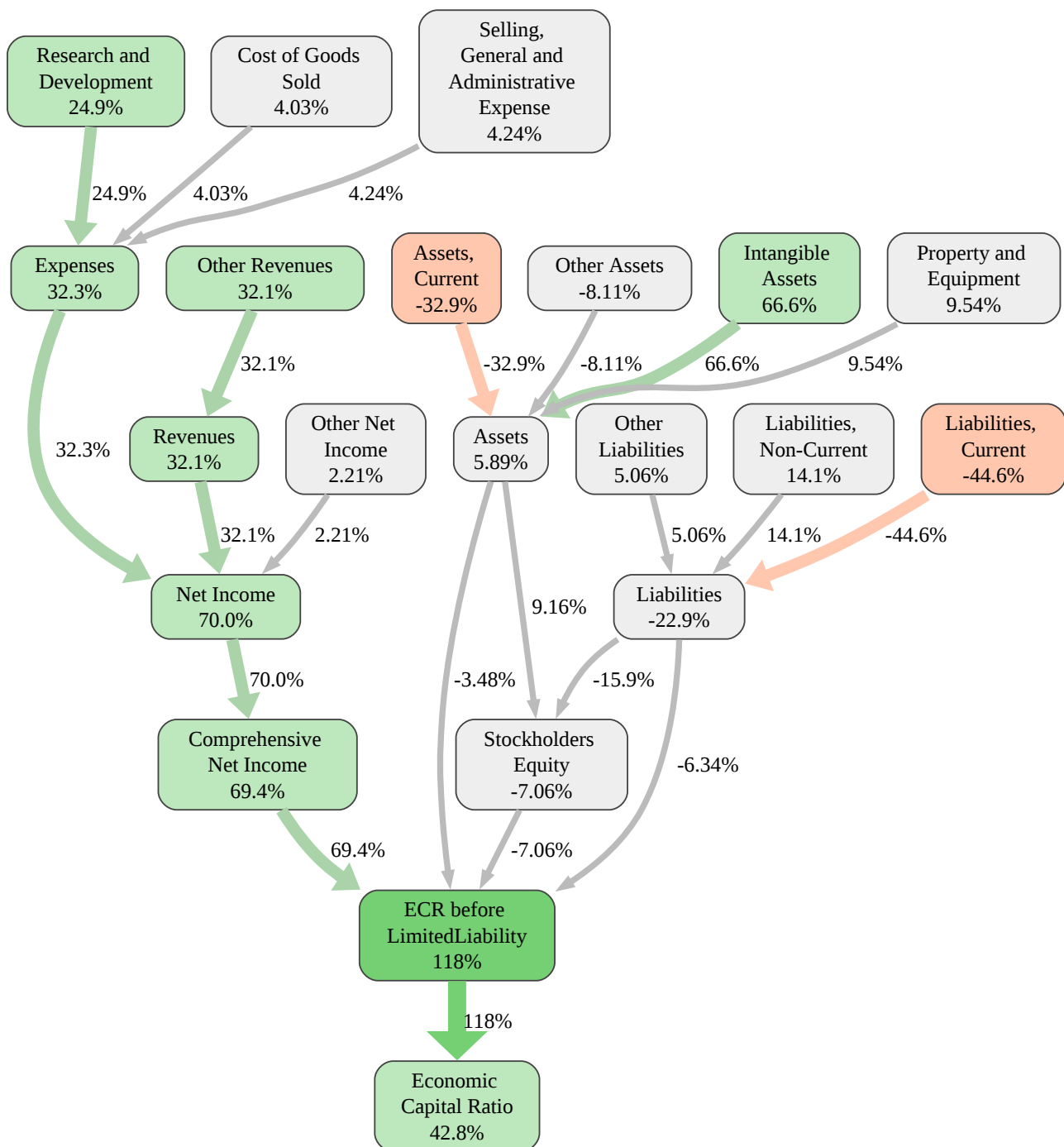




The relative strengths and weaknesses of Shire plc are analyzed with respect to the market average, including all of its competitors. We analyzed all variables having an effect on the Economic Capital Ratio.

The greatest strength of Shire plc compared to the market average is the variable Net Income, increasing the Economic Capital Ratio by 70% points. The greatest weakness of Shire plc is the variable Liabilities, Current, reducing the Economic Capital Ratio by 45% points.

The company's Economic Capital Ratio, given in the ranking table, is 277%, being 43% points above the market average of 234%.

Input Variable	Value in 1000 USD
Assets, Current	2,208,200
Cost of Goods Sold	0
Intangible Assets	3,085,600
Liabilities, Current	2,534,300
Liabilities, Non-Current	0
Other Assets	154,300
Other Compr. Net Income	-25,400
Other Expenses	859,700
Other Liabilities	660,900
Other Net Income	-16,600
Other Revenues	4,263,400
Property and Equipment	932,100
Research and Development	770,700
Selling, General and Administrative Expense	1,751,400

Output Variable	Value in 1000 USD
Assets	6,380,200
Liabilities	3,195,200
Expenses	3,381,800
Revenues	4,263,400
Stockholders Equity	3,185,000
Net Income	865,000
Comprehensive Net Income	852,300
BaseVar	8,631,300
ECR before LimitedLiability	163%
Economic Capital Ratio	277%