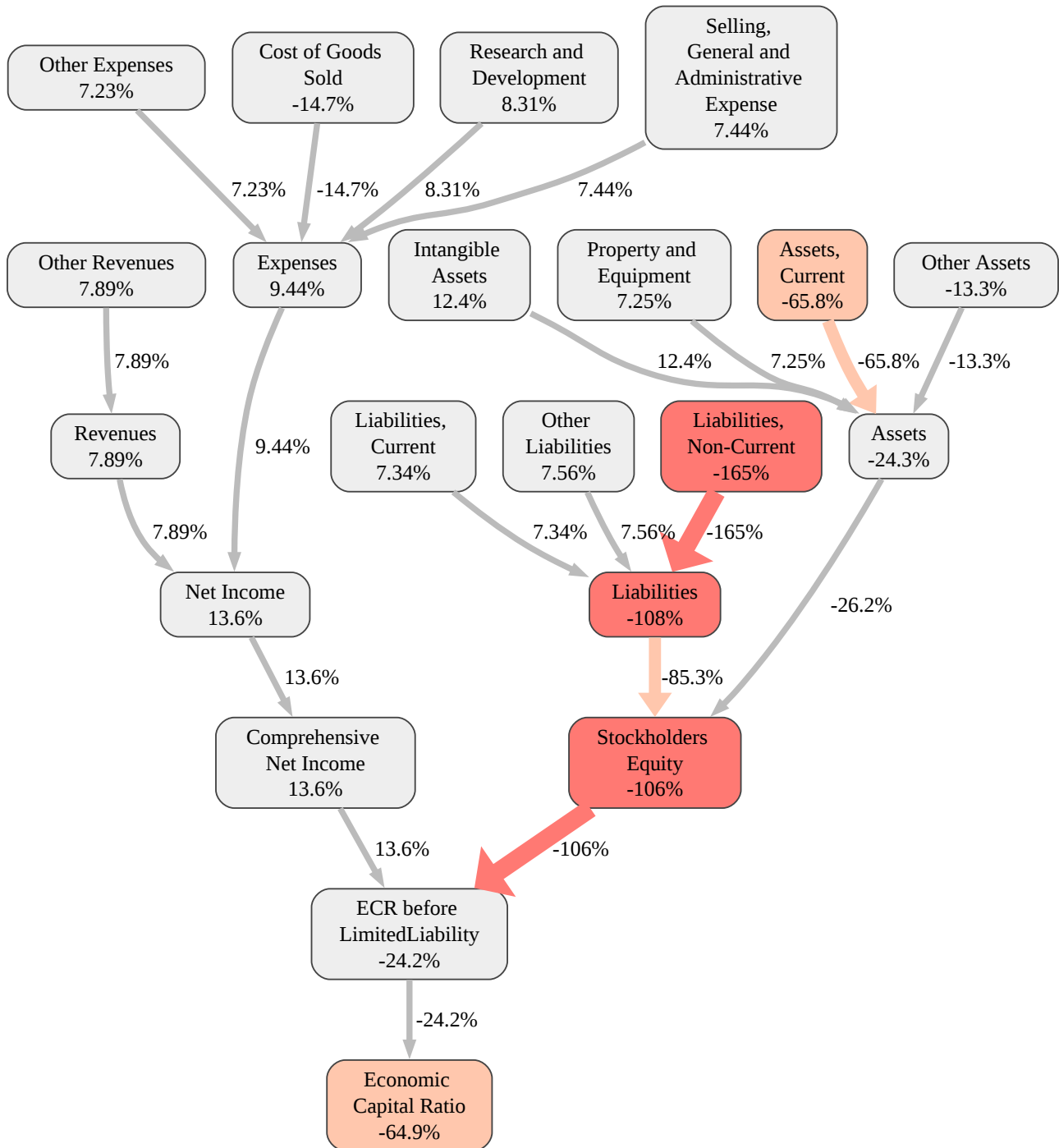




The relative strengths and weaknesses of Organon Co are analyzed with respect to the market average, including all of its competitors. We analyzed all variables having an effect on the Economic Capital Ratio.

The greatest strength of Organon Co compared to the market average is the variable Comprehensive Net Income, increasing the Economic Capital Ratio by 14% points. The greatest weakness of Organon Co is the variable Liabilities, Non-Current, reducing the Economic Capital Ratio by 165% points.

The company's Economic Capital Ratio, given in the ranking table, is 148%, being 65% points below the market average of 213%.

Input Variable	Value in 1000 USD
Assets, Current	4,508,000
Cost of Goods Sold	2,515,000
Intangible Assets	5,136,000
Liabilities, Current	2,918,000
Liabilities, Non-Current	9,163,000
Other Assets	1,231,000
Other Compr. Net Income	23,000
Other Expenses	304,000
Other Liabilities	47,000
Other Net Income	0
Other Revenues	6,263,000
Property and Equipment	1,183,000
Research and Development	528,000
Selling, General and Administrative Expense	1,893,000

Output Variable	Value in 1000 USD
Assets	12,058,000
Liabilities	12,128,000
Expenses	5,240,000
Revenues	6,263,000
Stockholders Equity	-70,000
Net Income	1,023,000
Comprehensive Net Income	1,034,500
BaseVar	17,856,000
ECR before LimitedLiability	7.3%
Economic Capital Ratio	148%