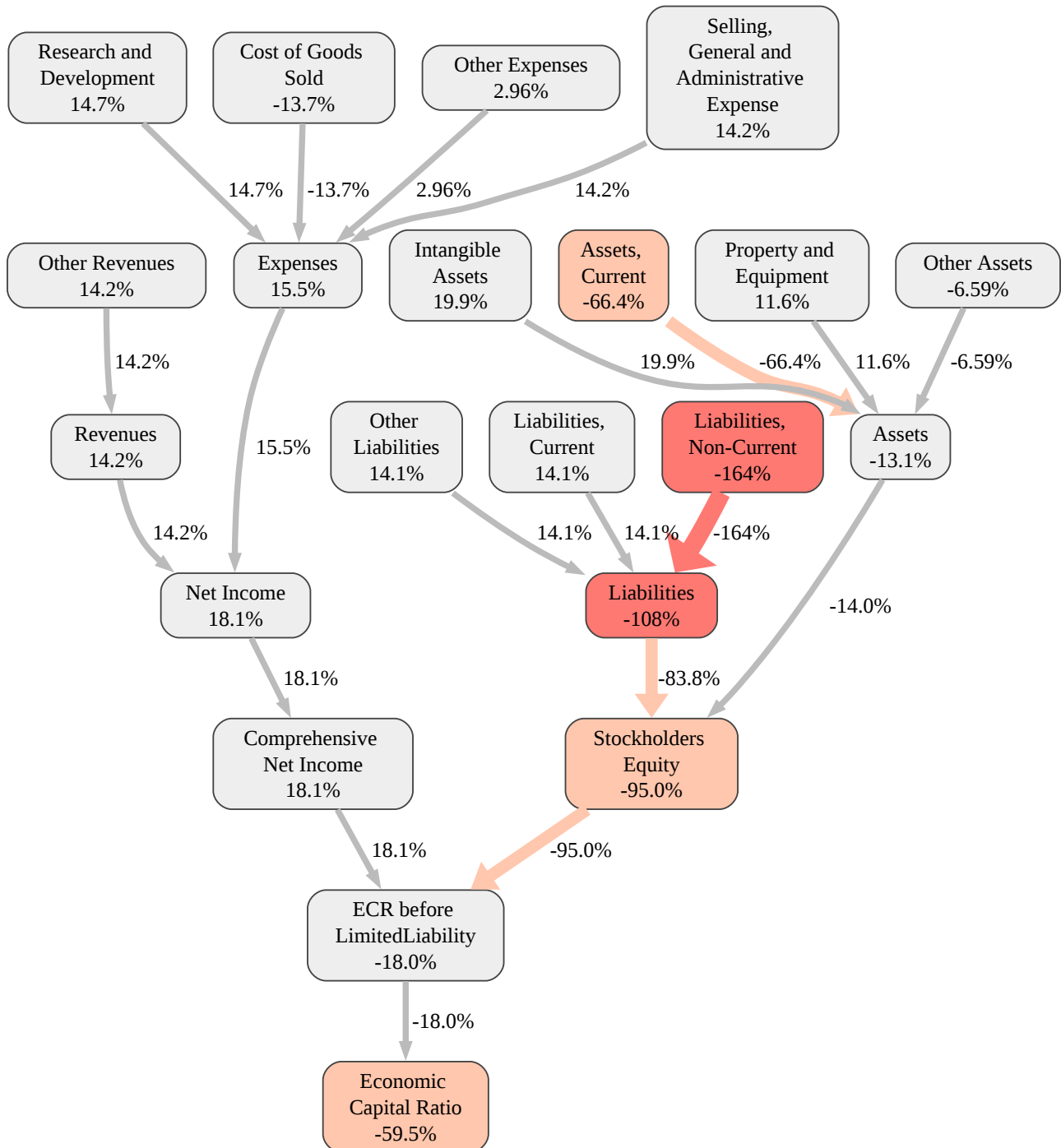




The relative strengths and weaknesses of Organon Co are analyzed with respect to the market average, including all of its competitors. We analyzed all variables having an effect on the Economic Capital Ratio.

The greatest strength of Organon Co compared to the market average is the variable Intangible Assets, increasing the Economic Capital Ratio by 20% points. The greatest weakness of Organon Co is the variable Liabilities, Non-Current, reducing the Economic Capital Ratio by 164% points.

The company's Economic Capital Ratio, given in the ranking table, is 155%, being 59% points below the market average of 215%.

Input Variable	Value in 1000 USD
Assets, Current	4,348,000
Cost of Goods Sold	2,688,000
Intangible Assets	6,094,000
Liabilities, Current	2,718,000
Liabilities, Non-Current	9,837,000
Other Assets	1,491,000
Other Compr. Net Income	-108,000
Other Expenses	575,000
Other Liabilities	74,000
Other Net Income	-47,000
Other Revenues	6,403,000
Property and Equipment	1,168,000
Research and Development	469,000
Selling, General and Administrative Expense	1,760,000

Output Variable	Value in 1000 USD
Assets	13,101,000
Liabilities	12,629,000
Expenses	5,492,000
Revenues	6,403,000
Stockholders Equity	472,000
Net Income	864,000
Comprehensive Net Income	810,000
BaseVar	18,890,000
ECR before LimitedLiability	14%
Economic Capital Ratio	155%