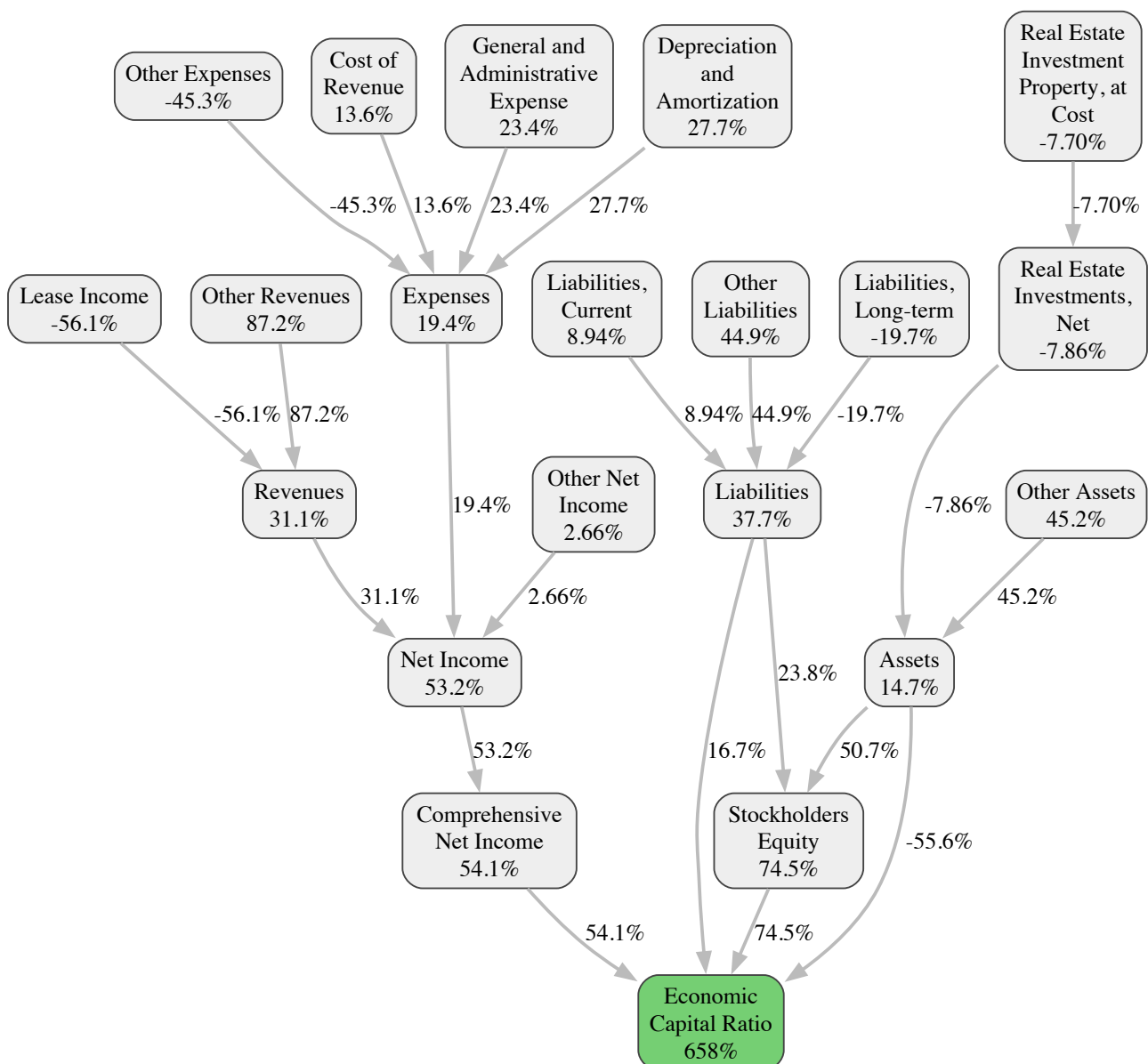




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The relative strengths and weaknesses of Tejon Ranch Co are analyzed with respect to the market average, including all of its competitors. We analyzed all variables having an effect on the Economic Capital Ratio.

The greatest strength of Tejon Ranch Co compared to the market average is the variable Other Revenues, increasing the Economic Capital Ratio by 87% points. The greatest weakness of Tejon Ranch Co is the variable Lease Income, reducing the Economic Capital Ratio by 56% points.

The company's Economic Capital Ratio, given in the ranking table, is 144%, being 658% points above the market average of -514%.

Input Variable	Value in 1000 USD
Cost of Revenue	0
Depreciation and Amortization	0
General and Administrative Expense	0
Goodwill and Intangible Assets	0
Lease Income	0
Liabilities, Current	16,493
Liabilities, Long-term	74,478
Other Assets	529,048
Other Compr. Net Income	427
Other Expenses	46,503
Other Liabilities	3,405
Other Net Income	5,119
Other Real Estate Investments, Net	0
Other Revenues	45,619

Output Variable	Value in 1000 USD
Real Estate Investments, Net	0
Liabilities	94,376
Assets	529,048
Revenues	45,619
Expenses	46,503
Stockholders Equity	434,672
Net Income	4,235
Comprehensive Net Income	4,448
Economic Capital Ratio	144%



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Input Variable	Value in 1000 USD
Real Estate Investment Property, Accumulated Depreciation	0
Real Estate Investment Property, at Cost	0